

The Dai-ichi Life Insurance Company, Limited 13-1, Yurakucho 1-chome, Chiyoda-ku, Tokyo 100-8411, Japan http://www.dai-ichi-life.co.jp/english/ By your side, for life
DAI-ICHILIFE
Dai-ichi Life Group

[Unofficial Translation]

February 14, 2024

Toshiaki Sumino Representative Director, President The Dai-ichi Life Insurance Company, Limited

Dai-ichi Life Insurance Announces Changes of Officers

The Dai-ichi Life Insurance Company, Limited (the "Company"; President: Toshiaki Sumino) hereby announces the changes of officers effective April 1, 2024.

1. New Appointments of Directors (effective April 1, 2024)

New Title	Current Title	Name
Director,	Executive Officer	Atsuko Ochiai
Managing Executive Officer		

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New Title	Current Title	Name
Managing Executive Officer	Director,	Kyoichi Saito
	Managing Executive Officer	
Managing Executive Officer	Managing Executive Officer	Masahiro Akashi
Chief General Manager,	Chief General Manager,	
Hokkaido and Tohoku Market	Eastern Market I	
Managing Executive Officer	Managing Executive Officer	Takahito Shibuya
Chief General Manager,	Chief General Manager,	
Chugoku and Shikoku Market	Western Market I	
Managing Executive Officer	Executive Officer	Miki Kashizaki
	General Manager,	
	Public Sector Relations Dept.	
Managing Executive Officer	Executive Officer	Ken Mikami
Chief General Manager,	Chief General Manager,	
Eastern Market	Eastern Market II	
Executive Officer	Executive Officer	Masahito Suyama
General Manager,	General Manager,	
Okayama Branch Office	Fukuoka Branch Office	
Executive Officer	Executive Officer	Jun Kuroda
General Manager,	General Manager,	
IT Planning Dept.	IT Business Process Planning Dept.	
Executive Officer	Executive Officer	Masaki Eto
Chief General Manager,		
Kyushu and Okinawa Market		

3. Retiring Officers (effective March 31, 2024)

Current Title	Name	Remarks
Director,	Masamitsu Nambu	Masamitsu Nambu will be appointed as
Senior Managing Executive Officer		an Advisor of The Dai-ichi Life
		Insurance Co., Ltd. on April 1, 2024.
Director, Managing Executive Officer	Hisashi Takada	Hisashi Takada will be appointed as an
		Advisor of Dai-ichi Life Holdings, Inc.
		on April 1, 2024. Also He will be
		appointed as an Appointed Actuary of
		The Dai-ichi Life Insurance Co., Ltd.,
		The Dai-ichi Frontier Life Insurance
		Co., Ltd. and The Neo First Life
		Insurance Company, Limited as of the
		same date.
Director, Managing Executive Officer	Takako Kitahori	Takako Kitahori will be appointed as a
		Managing Executive Officer of Dai-ichi
		Life Holdings, Inc. on April 1, 2024.
Managing Executive Officer	Chieko Takahashi	Chieko Takahashi will be appointed as a
		Part-time Director of The Dai-ichi Life
		Insurance Co., Ltd. on April 1, 2024.
Managing Executive Officer	Hiroyuki Miyoshi	Hiroyuki Miyoshi will be appointed as a
Chief General Manager,		Director, Chair of the Board of Dai-ichi
Western Market II		Life Challenged Co.,Ltd. on April 1,
		2024.
Managing Executive Officer	Hitoshi Yamaguchi	Hitoshi Yamaguchi will be appointed as
		a Representative Director, Senior
		Managing Executive Officer of Dai-ichi
		Life Holdings, Inc. on April 1, 2024.
Executive Officer	Toshikazu Takayama	Toshikazu Takayama will be appointed
General Manager,		as an Advisor of Kyushu/Okinawa
Osaka-Kita Branch Office		Corporate Relations Dept. of The Dai-
		ichi Life Insurance Co., Ltd. on April 1,
		2024.
Executive Officer	Shinichi Suzuki	Shinichi Suzuki will be appointed as an
General Manager,		Advisor of Wholesale Management
Okayama Branch Office		Dept. of The Dai-ichi Life Insurance
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Current Title	Name	Remarks
Executive Officer	Satoshi Takemoto	Satoshi Takemoto will be appointed as
		an Executive Officer of Dai-ichi Life
		Holdings, Inc. on April 1, 2024.
Managing Executive Officer Status	Satoru Sato	Satoru Sato will be appointed as an
		Advisor of Dai-ichi Life Holdings, Inc.
		on April 1, 2024. Also He will be
		appointed as a Director, Chair of the
		Board of The Dai-ichi Life Techno
		Cross Co., Ltd. ^{**} as of the same date.
Executive Officer Status	Toshimitsu Miyauchi	Toshimitsu Miyauchi will be appointed
		as a Part-time Director of The Dai-ichi
		Life Insurance Co., Ltd. on April 1,
		2024.

% To be renamed from The Dai-ichi Life Information Systems Co., Ltd. effective April 1, 2024.

New Title	Name
Managing Executive Officer	Koichi Nishiyama
Managing Executive Officer	Makoto Goda
Executive Officer	Yuichiro Abe
Executive Officer	Kazuhiro Katayama
General Manager,	
Osaka-Kita Branch Office	
Executive Officer	Tetsunori Kanou
General Manager,	
Sapporo Branch Office	
Executive Officer	Katsufumi Kubo
General Manager,	
Financial Institution Relations Dept.	
Executive Officer	Sanae Iguchi
Executive Officer	Koichiro Yoshida
Executive Officer	Jun Miyamoto

4. New Appointments of Executive Officers (effective April 1, 2024)

* Refer to pages 10 for the reasons for the new appointments and pages 12 for their biographies.

Directors, Audit and Supervisory Board Members and Executive Officers as of April 1, 2024

Title	Name
Director, Chair of the Board	Seiji Inagaki
Representative Director, President	Toshiaki Sumino
Representative Director, Senior Managing Executive Officer	Hiroyuki Kanou
Director, Managing Executive Officer	Kyoichi Haida
Director, Managing Executive Officer	Shoji Takeuchi
Director, Managing Executive Officer	Takashi Iida
Director, Managing Executive Officer	Atsuko Ochiai
Director	Tetsuya Kikuta
Outside Director	Keisuke Yokoo
Outside Director	Takehiko Nakao
Outside Director	Naomi Ushio
Audit and Supervisory Board Member(Full-Time)	Shigeru Mori
Audit and Supervisory Board Member(Full-Time)	Yoshifumi Wakayama
Outside Audit and Supervisory Board Member	Takehiko Nagasaki
Outside Audit and Supervisory Board Member	Hiroshi Azuma
Outside Audit and Supervisory Board Member	Akira Ishihara
Senior Managing Executive Officer	Katsuhisa Watanabe
Managing Executive Officer	Yasutaka Shimokawa
Managing Executive Officer	Kyoichi Saito
Managing Executive Officer	Yoshitaka Okumura
Managing Executive Officer	Masahiro Akashi
Managing Executive Officer	Kazuyuki Shigemoto
Managing Executive Officer	Mitsuhiro Uehara
Managing Executive Officer	Takahito Shibuya
Managing Executive Officer	Ken Yamaguchi
Managing Executive Officer	Koichi Nishiyama
Managing Executive Officer	Miki Kashizaki
Managing Executive Officer	Makoto Goda
Managing Executive Officer	Ken Mikami
Executive Officer	Masahito Suyama
Executive Officer	Takehiko Eguchi
Executive Officer	Kazuhiro Osawa
Executive Officer	Hideyuki Ohashi
Executive Officer	Jun Kuroda
Executive Officer	Yasuyuki Watanabe
Executive Officer	Shigeki Ikegami
Executive Officer	Makoto Hishida

Title	Name
Executive Officer	Yuichiro Abe
Executive Officer	Shinichiro Kaneko
Executive Officer	Masaki Eto
Executive Officer	Kazuhiro Katayama
Executive Officer	Tetsunori Kanou
Executive Officer	Katsufumi Kubo
Executive Officer	Sanae Iguchi
Executive Officer	Koichiro Yoshida
Executive Officer	Jun Miyamoto

Name and Title Responsibilities Delegation, etc. (*) Toshiaki Sumino Chief General Manager, Quality Improvement Headquarters (Representative Director, President) Hiroyuki Kanou Retail Management Dept., Sales Force Planning Dept., (Representative Workplace Sales Force Promotion Dept. Director, Senior Managing Executive Officer) Kyoichi Haida Business Process Planning Dept., Customer Success Dept., (Director, Managing Contact Center Control Dept. Executive Officer) Shoji Takeuchi Corporate Planning Dept., Regulatory Affairs Dept., Chief General Manager, (Director, Managing Corporate Communication Dept., Corporate Planning and Executive Officer) Matters regarding Quality Improvement Headquarters **Regulatory Affairs** Takashi Iida Separate Account Management Dept. (Matters regarding Separate (Director, Managing Account Investment Office), Investment Planning Dept., Executive Officer) Investment Administration Dept. Atsuko Ochiai Legal Dept., Compliance Control Dept. (Director, Managing Executive Officer) Katsuhisa Watanabe Group Life Insurance Business Dept., Wholesale Management Dept., Chief General Manager, (Senior Managing Corporate Solution Business Promotion Dept. **Corporate Relations** Executive Officer) Yasutaka Shimokawa Metropolitan Sales Management Dept., Chief General Manager, (Managing Executive Metropolitan Corporate Relations Dept. No.1, No.2, No.3, and No.4, Metropolitan Market Officer) Kanagawa Sales Bureau Kyoichi Saito Internal Audit Dept. (Managing Executive Officer) Kansai Sales Management Dept., Osaka Corporate Relations Dept., Yoshitaka Okumura Chief General Manager, (Managing Executive Kyoto/Kobe Corporate Relations Dept. Kansai Market Officer) Masahiro Akashi East Japan Sales Management Dept., Chief General Manager, (Managing Executive Hokkaido/Tohoku Corporate Relations Dept. Hokkaido and Tohoku Officer) Market Kazuyuki Shigemoto Fixed Income Investment Dept., Global Fixed Income Investment Chief General Manager, (Managing Executive Dept., Equity Investment Dept., Alternative Investment Dept., Investment Officer) Responsible Investment Dept. Mitsuhiro Uehara Chubu Sales Management Dept., Chubu Corporate Relations Dept. Chief General Manager, (Managing Executive Chubu Market Officer)

Responsibilities and Delegation of Employees Duties, etc. as of April 1, 2024

Name and Title	Responsibilities	Delegation, etc. (*)
Takahito Shibuya	West Japan Sales Management Dept., Chugoku/Shikoku Corporate	Chief General Manager,
(Managing Executive	Relations Dept.	Chugoku and Shikoku
Officer)		Market
Ken Yamaguchi	Protection Business Dept.	
(Managing Executive		
Officer)		
Koichi Nishiyama	Corporate Relations Dept. No.5, and No.6, Dispersed Sector Relations	
(Managing Executive	Dept., Public Sector Relations Dept.	
Officer)		
Miki Kashizaki	Corporate Relations Dept. No.1, No.2, No.3, and No.4	
(Managing Executive		
Officer)		
Makoto Goda	Customer Experience Promotion Dept., Sales Consulting Promotion	
(Managing Executive	Dept., Total Life Planning and Sales Training Dept.,	
Officer)	Multi Brand Sales Promotion Dept.	
Ken Mikami	East Japan Sales Management Dept., East Japan Corporate Relations	Chief General Manager
(Managing Executive	Dept.(East Japan Sales Management Dept., jointly in charge with Mr.	Eastern Market
Officer)	Akashi)	
Masahito Suyama		General Manager,
(Executive Officer)		Okayama Branch Office
Takehiko Eguchi	IT Planning Dept. (Matters regarding Data Management Div., Data	
(Executive Officer)	Analytics Div., and Data Strategy Div.), Digital Transformation Dept.,	
	Digital Marketing Dept.	
Kazuhiro Osawa	Metropolitan Corporate Relations Dept. No.1, No.2, No.3 and No.4,	
(Executive Officer)	and Kanagawa Sales Bureau (jointly in charge with Mr. Shimokawa above mentioned 5 divisions)	
	(only in charge with Mr. Shinlokawa above mendoned 5 divisions)	
Hideyuki Ohashi	Risk Management Dept., Credit Dept.	
(Executive Officer)		
Jun Kuroda	IT Planning Dept. (except for Matters regarding Data Management	General Manager,
(Executive Officer)	Div., Data Analytics Div., and Data Strategy Div.)	IT Planning Dept.
Yasuyuki Watanabe	Retirement, Savings and Asset Succession Business Dept.,	
(Executive Officer)	Group Pension Business Dept., Group Pension Service Dept.,	
	Separate Account Management Dept. (except for Matters regarding	
	Separate Account Investment Office), Defined Contribution Pension	
	and Investment Trust Promotion Dept.	
Shigeki Ikegami		General Manager,
(Executive Officer)		Chiba Branch Office
Makoto Hishida	Secretarial Dept., Corporate Service Dept.	
(Executive Officer)		

Responsibilities	Delegation, etc. (*)
International Subsidiary Management Dept.	
Real Estate Investment Dept., Corporate and Structured Finance Dept.	
West Japan Sales Management Dept., Kyushu/Okinawa Corporate	Chief General Manager,
	Kyushu and Okinawa
	Market
	General Manager,
	Osaka-Kita Branch
	Office
	General Manager,
	Sapporo Branch Office
Agency Management Dept., Financial Institution Relations Dept.	General Manager,
	Financial Institution
	Relations Dept.
Underwriting and Medical Dept., Policy Service Dept., Claims Dept.	
Human Resources Dept., Sales Personnel Dept.	
Actuarial Dept., Profit Management Dept.	
	International Subsidiary Management Dept. Real Estate Investment Dept., Corporate and Structured Finance Dept. West Japan Sales Management Dept., Kyushu/Okinawa Corporate Relations Dept. (West Japan Sales Management Dept., jointly in charge with Mr. Shibuya) Agency Management Dept., Financial Institution Relations Dept. Underwriting and Medical Dept., Policy Service Dept., Claims Dept. Human Resources Dept., Sales Personnel Dept.

Note: 1. Executive Officers are in charge of parts of branch office's business in accordance with their responsibilities.

- 2. Mr. Okumura, Chief General Manager of Kansai Market, concurrently serves as General Manager of Kansai Operations Bureau.
- Mr. Uehara, Chief General Manager of Chubu Market, concurrently serves as General Manager of Chubu Operations Bureau.

Reasons for appointment

Name	Reasons
Koichi Nishiyama	He has been mainly engaged in the retail sector and international life
	insurance business fields. In the retail sector, he has experienced a wide range
	of operations in the retail sector, including headquarters divisions and branch
	offices and unit offices. In international life insurance business fields, he has
	experienced at Dai-ichi Life Insurance Company of Vietnam, Limited, PT
	Panin Dai-ichi Life and DLI ASIA PACIFIC PTE. LTD., and has
	demonstrated great skill in business operations and management, utilizing his
	sales acumen. Currently, as a CEO of DLI NORTH AMERICA INC., he is
	responsible for the management of U.S. subsidiaries and strategic planning for
	U.S. operations, and has the knowledge and experience to execute his duties
	as an executive officer of the Company accurately, fairly, and efficiently.
Yuichiro Abe	He has been mainly engaged in the asset management and international life
	insurance business fields. As general manager of Protective Life Corporation
	in the U.S., He contributed to the advancement of group governance and
	maximization of group profits by working with the New York office to
	establish a system for understanding the company's business structure and
	upgrading business management. Currently, as a Deputy CEO and COO at
	DLI ASIA PACIFIC PTE. LTD., he is leading the regional headquarters
	function to strengthen the strategy formulation and monitoring function in the
	region, as well as governance and synergies, and has the knowledge and
	experience to execute his duties as an executive officer of the Company
	accurately, fairly, and efficiently.
Kazuhiro Katayama	He has been mainly engaged in the retail sector. He has served as general
	manager in three branches, he has experienced a wide range of operations in
	the retail sector, including Education Dept. and Customer Service Dept.
	Currently, as a general manager of Chubu Sales Management Dept., he is
	leading the management guidance of the branches under his jurisdiction and
	the education for the channel of Total Life Plan Designers through his
	extensive experience, and has the knowledge and experience to execute his
	duties as an executive officer of the Company accurately, fairly, and
	efficiently.
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Name	Reasons
Tetsunori Kanou	He has been mainly engaged in the retail sector. He has served as general
	manager in three branches, he has experienced a wide range of operations in
	the retail sector, including Metropolitan Sales Management Dept. and Chubu
	Sales Management Dept. Currently, as a general manager of Sapporo Branch
	Office, and steadily has improved management quality by implementing
	branch DSR management through extensive sales experience, and has the
	knowledge and experience to execute his duties as an executive officer of the
	Company accurately, fairly, and efficiently.
Katsufumi Kubo	He has been mainly engaged in the human resources and the wholesale sector.
	In the wholesale sector, he contributed to the division's operations by
	expanding the product lineup and infrastructure to improve the wholesale
	division's productivity, as well as by making steady progress on value of sales
	revenue. Currently, as a general manager of Financial Institution Relations
	Dept., he has been instrumental in building strong relationships between The
	Dai-ichi Life Insurance Co., Ltd. and its strategic partners and leading the
	growth of the wholesale sector, and has the knowledge and experience to
	execute his duties as an executive officer of the Company accurately, fairly,
	and efficiently.
Sanae Iguchi	She has been mainly engaged in the retail sector and the human resources
_	fields. In Total Life Planning and Sales Training Dept., she has been
	instrumental in addressing customer needs and improving customer
	satisfaction through the education for the channel of Total Life Plan
	Designers. Currently, as a general manager of Human Resources Dept., she is
	driving change in the human resource area, including the planning and
	implementation of human resource strategies that support the growth of the
	life insurance business and the promotion of diversity, including women's
	activities, and has the knowledge and experience to execute her duties as an
	executive officer of the Company accurately, fairly, and efficiently.
Koichiro Yoshida	He has been mainly engaged in a wide range of areas, including the
	underwriting field, human resources, and the corporate planning. In Human
	Resources Dept., he has been promoting the shift of existing operations to
	more efficient and strategic areas from the perspective of optimizing
	management resources. Currently, as a general manager of Corporate
	Planning Dept., he is leading the Dai-ichi Life Insurance Co., Ltd.'s
	transformation in a wide range of areas, promoting management quality
	renewal and business development for acquiring new experience value to
	achieve sustainable corporate growth, and has the knowledge and experience
	to execute his duties as an executive officer of the Company accurately, fairly,
	and efficiently.

Name	Reasons	
Jun Miyamoto	He has been mainly engaged in the actuarial field. In Actuarial Dept., he has	
	promoted the formulation of pricing for the healthy growth of the life	
	insurance business based on customer needs and channel characteristics.	
	Currently, as an executive officer in charge of Actuarial Dept. and Product	
	Business Dept. at The Dai-ichi Frontier Life Insurance Co., Ltd., he is leading	
	the company's health response in a drastically changing market environment	
	and contributing to its growth, and has the knowledge and experience to	
	execute his duties as an executive officer of the Company accurately, fairly,	
	and efficiently.	

Biographies of Newly Appointed Executive Officers

	7 11	
Name	Koichi Nishiyama	1
Date of Birth	June 11, 1970	
Education	March 1993	Graduated from Kumamoto University,
		Faculty of Low
Career History	April 1993	Joined The Dai-ichi Mutual Life Insurance Company
	April 2014	General Manager Status,
		PT Panin Dai-ichi Life
	April 2019	General Manager Status,
		DLI ASIA PACIFIC PTE. LTD.
	April 2021	Executive Officer, Deputy Chief General Manager, Asia Pacific,
		Dai-ichi Life Holdings, Inc.
	April 2022	Executive Officer, Chief General Manager, North America

Name	Yuichiro Abe	
Date of Birth	August 22, 1970	
Education	March 1993	Graduated from Waseda University,
		School of Political Science and Economics
Career History	April 1993	Joined The Dai-ichi Mutual Life Insurance Company
	April 2014	General Manager Status,
		DIAM Asset Management Company Limited
	April 2015	General Manager Status,
		Star Union Dai-ichi Life Insurance Company Limited
	April 2019	General Manager Status,
		Protective Life Corporation
	July 2020	Fellow Status
	April 2022	Fellow Status,
		DLI ASIA PACIFIC PTE. LTD.
	April 2023	Executive Officer, Deputy Chief General Manager, Asia Pacific,
		Dai-ichi Life Holdings, Inc.

Name	Kazuhiro Kataya	na
Date of Birth	October 29, 1965	
Education	March 1990	Graduated from Seijo University,
		Faculty of Economics
Career History	April 1990	Joined The Dai-ichi Mutual Life Insurance Company
	April 2012	General Manager, Koto Sales Branch Office,
		The Dai-ichi Life Insurance Company, Limited*
	April 2014	General Manager, Toyama Branch Office
	April 2016	Deputy General Manager, Customer Service Dept.
	October 2016	Deputy General Manager, Customer Service Dept.,
		The Dai-ichi Life Insurance Company, Limited*
	April 2019	General Manager, Funabashi Branch Office
	April 2022	General Manager, Chubu Sales Management Dept.

* Due to the shift to a holding company structure on October 1, 2016, The Dai-ichi Life Insurance Company, Limited until September 30, 2016 and that from October 1, 2016 are different companies

Tetsunori Kanou	
April 23, 1968	
March 1991	Graduated from Doshisha University,
	Faculty of Commerce
April 1991	Joined The Dai-ichi Mutual Life Insurance Company
April 2012	General Manager, Gifu Branch Office,
	The Dai-ichi Life Insurance Company, Limited*
April 2014	General Manager, Ueno Branch Office
April 2016	General Manager, Chubu Sales Management Dept.
October 2016	General Manager, Chubu Sales Management Dept.,
	The Dai-ichi Life Insurance Company, Limited*
April 2020	General Manager, Metropolitan Sales Management Dept.
April 2023	General Manager, Sapporo Branch Office
	April 23, 1968 March 1991 April 1991 April 2012 April 2014 April 2016 October 2016 April 2020

* Due to the shift to a holding company structure on October 1, 2016, The Dai-ichi Life Insurance Company, Limited until September 30, 2016 and that from October 1, 2016 are different companies

Name	Katsufumi Kubo	
Date of Birth	March 19, 1969	
Education	March 1992	Graduated from Waseda University,
		School of Political Science and Economics
Career History	April 1992	Joined The Dai-ichi Mutual Life Insurance Company
	April 2013	Deputy General Manager, Human Resources Dept.,
		The Dai-ichi Life Insurance Company, Limited*
	October 2016	Deputy General Manager, Human Resources Dept.,
		The Dai-ichi Life Insurance Company, Limited*
	April 2017	General Manager, Wholesale Management Dept.
	April 2020	General Manager, Financial Institution Relations Dept.

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Sanae Iguchi	
May 29, 1970	
March 1993	Graduated from Rikkyo University,
	College of Sociology
April 1993	Joined The Dai-ichi Mutual Life Insurance Company
April 2018	Deputy General Manager, Total Life Planning and Sales Training
	Dept.,
	The Dai-ichi Life Insurance Company, Limited
April 2019	Deputy General Manager, Human Resources Dept.
July 2020	Line Manager, Human Resources Dept.
April 2021	General Manager, Human Resources Dept.
	May 29, 1970 March 1993 April 1993 April 2018 April 2019 July 2020

Name	Koichiro Yoshida	
Date of Birth	April 2, 1972	
Education	March 1995	Graduated from Aoyama Gakuin University,
		College of Economics
Career History	April 1995	Joined The Dai-ichi Mutual Life Insurance Company
	April 2016	Deputy General Manager, Human Resources Dept.,
		The Dai-ichi Life Insurance Company, Limited*
	October 2016	Deputy General Manager, Human Resources Dept.,
		The Dai-ichi Life Insurance Company, Limited*
	April 2019	General Manager, Claims Dept.
	April 2022	General Manager, Corporate Planning Dept.

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Jun Miyamoto	
February 9, 1974	
March 1996	Graduated from Tohoku University,
	Faculty of Science
April 1996	Joined The Dai-ichi Mutual Life Insurance Company
April 2017	General Manager, Actuarial Dept.,
	The Dai-ichi Life Insurance Company, Limited
April 2021	Executive Officer, General Manager, Actuarial Dept.,
	The Dai-ichi Frontier Life Insurance Co., Ltd.
	February 9, 1974 March 1996 April 1996 April 2017